

Chapter 5

Implementation Matrix

Chapter 2 - Vision, Goals and Strategies & Chapter 3 - Multi-Modal Mobility

Implementation measures are listed for each of the strategies listed in Chapter 2 Vision, Goals and Strategies and Chapter 3 Multi-Modal Mobility. Several of the strategies will require partnerships with other organizations, so the implementation team is also listed.

2.1 Priority Scale

Each implementation measure is prioritized on a scale of 1 through 3.

Priority 1 - Top community priority or is already a priority for the Town of Carbondale. Priority 1 implementation measures should be implemented within 1-5 years.

Priority 2 - Medium level priorities that should be implemented in 5-10 years, but circumstances could elevate their priority status.

Priority 3 - These are important priorities, but higher ranking priorities should take precedence. These should be implemented in the next 5-15 years.

2.2 Small Town Character

Small town character is implemented via *Chapter 4 Future Land Use Plan*

2.3 Economic Growth, Diversification and Self-Sufficiency

Goal 1 - Build from Carbondale's economic strengths to cultivate a unique role in the regional economy			
Strategies	Implementation Measures	Team	Priority
Strategy A - Enhance Carbondale as a destination for arts, performance, festivals, and performance events.	Pursue a Creative District designation for Carbondale. under House Bill 11-1031.	Arts and culture organizations, Town	1
	Establish a community brand and marketing program.	economic development organizations	1
	Create attractive, consistent wayfinding and gateways along Highways 82 and 133.	Town, CDOT	1
	Support and contribute to public art, especially downtown.	Town, arts organizations, downtown businesses	1
	Support the continued success of the keystone events, such as Carbondale Mountain Fair, Potato Day, Dandelion Day, the Farmers Market, rodeo, street dances and other festivities..	Town, arts organizations, community volunteers	1

Strategy B - Maintain and enhance the recreational and scenic amenities unique to Carbondale to attract and sustain economic activity.	Preserve the river corridors and enhance access to them. Land conservation on the town periphery.	Town, land conservation organizations, property owners, Garfield County	2
	Increase the capacity of the community sports fields inventory.	Public Works and Recreation Departments, Roaring Fork School District	2
	Update the Recreation, Open Space and Trails Master Plan	Public Works and Recreation Departments, Parks and Recreation Commission, Bicycle, Pedestrian and Trails Commission	1
Strategy C - Continue to cultivate a business climate that fosters a successful and growing professional services sector.	Ensure that home occupations are allowed uses in all residential zone districts and planned unit development.	Community Development Department., Planning Commission	2
	Provide leadership and support for business enterprises.	Environmental Board; economic development groups, business / professional organizations	2
	Update the land use code to encourage office space for a broad range of firm sizes.	Planning Department., Planning Commission	1 - Land Use Code Update
Strategy D - Promote restaurants, taverns and lodging as economic drivers and tax revenue generators.	Update the land use code to allow small scale lodging in mixed use developments.	Planning Department., Planning Commission	1 - Land Use Code Update
	Create attractive, consistent wayfinding and gateways.	Public Works dept., Planning Department, Parks and Recreation Commission, CDOT	3
Strategy E - Facilitate the coordination of business and economic development groups.	Seek funding for a professional local/regional economic development coordinator. Town continues to partner with non-profits and businesses on specific projects.	Town, Garfield County, economic development organizations, State of Colorado	2
Strategy F - Maintain and enhance the functionality of light industrial areas with sensitivity to integration with adjacent neighborhoods and the community as a whole.	Implement 4.9 Employment/Light Industrial Future Land Use Plan by updating the land use code.	Planning Department., Planning Commission	1 - Land Use Code Update
Strategy G - Support and participate in the economic development efforts of local, regional and state government agencies and organizations to enhance existing businesses and promote new business in town.	Promote the Carbondale Revolving Loan Fund and continue to seek funding.	Town, economic development organizations	3
	Invest in geographically referenced business inventory data /software such as Reference USA that could be available for economic development and business use.	economic development organizations	3
	Increase awareness and access to state economic development programs.	economic development organizations	3
Strategy H - Support Colorado Mountain College's programs and facilities aimed at expanding the capacity of the workforce	Work in partnership with CMC to plan for future facilities needs.	Town, CMC	3

	Support CMC's use of town facilities such as the 3rd Street Center, parks, multimodal facilities.	Recreation Department, Public Works Department, 3rd Street Center	3
	Explore opportunities for CMC internship programs with the town.	Town, CMC	3
Strategy I - Develop a business attraction and recruitment strategy for target industries including but not limited to: sustainability enterprises, light manufacturing/cottage industries, technology development, professional services and management, land development services, arts and entertainment enterprises, and local food production.	Identify existing business clusters and interview owners to document the reasons they located their businesses in Carbondale. Using this information, establish a list of proven business assets and promote them.	economic development organizations	2
	Establish a one-stop-shop business development center.	economic development organizations	2
	Promote the local lifestyle and economic assets to targeted industries.	economic development organizations	2
	Develop and promote business start-up assistance including location and planning assistance.	economic development organizations	1

Goal 2 - Capture more local spending			
Strategies	Implementation Measures	Team	Priority
Strategy A - Establish land use districts that encourage convenient community-serving retail sales establishments that will improve the overall commercial base and augment town sales tax revenues.	Implement Future Land Use Plan Sections 4.6 Downtown, 4.10 Auto Urban, 4.11 New Urban, and 4.5 Dolores Way Mixed Use with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy B - Encourage retail uses where the Town is underserved.	Implement Future Land Use Plan Sections 4.6 Downtown, 4.10 Auto Urban, 4.11 New Urban, and 4.5 Dolores Way Mixed Use with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy C - Enhance the character of the downtown and Highway 133 commercial corridor to make them more attractive and functional for businesses and customers.	Implement Future Land Use Plan Sections 4.6 Downtown, 4.10 Auto Urban, 4.11 New Urban, and 4.5 Dolores Way Mixed Use with land use code updates.	Planning Department, Public Works Department, Historic Preservation Commission	1 - Land Use Code Update
	Work in partnership with property owners and CDOT to create a Highway 133 corridor and gateways beautification plan.	Town, CDOT, Planning Commission, property owners	1

Goal 3 - Facilitate business development with growth and development processes, standards and decisions that are clear, predictable, fair, consistent, timely and cost-effective.			
Strategies	Implementation Measures	Team	Priority
Strategy A - Update the land use code to more accurately reflect the values of the community and the demand for new development.	Implement Chapter 4 Future Land Use Plan with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update

	Allow incremental construction of separate lots over a long period of time rather than large master planned developments.	Planning Department, Planning Commission	1
	Simplify land use process if the project meets the specific goals of the community.	Planning Department, Planning Commission	1
Strategy B - Establish a clear process and reasonable set of requirements for starting a business in Carbondale.	Develop a requirement check-list for new businesses and post prominently on the town website.	Town Administration and Finance Departments	2
	Promote local business support services.	Town, economic development organizations	2

Goal 4 - Support the enhancement of local food production systems (i.e. growing, processing, marketing, and consumption).

Strategies	Implementation Measures	Team	Priority
Strategy A - Participate in agricultural land conservation in the town periphery.	Implement Future Land Use Plan 4.12 Town Periphery,	Town, Planning Commission, land conservation organizations, property owners, Garfield County	1
Strategy B - Encourage small-scale urban farming in town including community gardens and types and quantities of livestock and fowl that do not harm neighborhood health and quality of life.	Update the zoning code to include a reference to Title 8 Animals. Ensure that community gardens are allowed in all zoning districts and in Town parks.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy C - Accept community garden space as legitimate public open space required by the town land use code.	Update the land use code to specify standards for acceptable open space, and include community gardens.	Planning Department, Recreation Department, Public Works Department, Planning Commission, Parks and Recreation Commission	1 - Land Use Code Update
Strategy D - Secure a downtown location for the farmer's market that could also be used for other community events that bring the community together downtown.	Purchase or secure a long-term lease for the 4th and Main downtown open area.	Town, Public Works Department, Downtown business organization	2
Strategy E - Support and participate in the efforts of local food and agriculture organizations to strengthen the local food system.	Same as strategy	Planning Department, local food and agriculture organizations	3
Strategy F - Contribute data and local guidance to efforts of local/regional organizations to develop regional food system mapping to inventory food assets, identify gaps in the system, and promote opportunities to create a diverse and holistic regional food system.	Provide GIS files and other information to local food and agriculture organizations.	Planning Department, local food and agriculture organizations	3

2.4 Diversity in Housing Types

Goal 1 - Promote the development of diversity of housing providing for residents with different economic and housing needs and giving employees the opportunity to live affordably and close to where they work.			
Strategies	Implementation Measures	Team	Priority
Strategy A - Create zoning districts that promote a variety of housing types and higher density to lower per-unit land and development costs.	Implement Chapter 4 Future Land Use Plan with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy B - Encourage mixed-use development with and direct connections from housing to commercial and employment areas.	Implement Chapter 4 Future Land Use Plan with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy C - Prepare for an aging population with a housing supply serving age cohorts ranging from recent retirees to the elderly.	Update the land use code to encourage housing options for the elderly including accessory dwellings units, (“granny flats”), higher density rentals, transit oriented development.	Planning Department, Planning Commission	1 - Land Use Code Update
	Encourage a range of public and private options including assisted living, continuing care community, cohousing with professional caregivers and “active neighboring”	Housing organizations, Planning Department, Planning Commission	1
	Promote pedestrian-friendly mixed use neighborhoods that include basic shopping.	Planning Department, Planning Commission	1
	Encourage developers to use building standards that promote accessibility.	Building Department, Planning Department	1
Strategy D - Work with local, regional, state and national housing entities to expand the inventory of affordable housing including senior housing, assisted living, co-housing, rental housing, and housing for 1-2 person households.	Track demographic change using the American Community Survey and the Decennial Census using Appendix 1 Background Information as a baseline.	Planning Department, Housing Organizations	3
	Work with housing organizations and Garfield County to complete a housing needs assessment and update it as demographic data becomes available.	Planning Department, Planning Commission, Housing Organizations	3
	Identify funding mechanisms and possible sites for affordable rental housing.	Planning Department, Planning Commission, Housing Organizations	3
Strategy E - Establish a simplified development review process for smaller, lower occupancy accessory dwelling units.	Update the land use code to Include a simplified review/permitting process for smaller, lower occupancy accessory dwelling units (ADUs) that are attached and/or visually accessory to the primary dwelling.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy F - Work with local and regional housing organizations to explore strategies to coordinate and consolidate the management of deed restrictions on affordable housing and resident occupied units in Carbondale.	Coordinated evaluation of the deed restriction administration system in Carbondale and implement strategies to make it more efficient.	Planning Department, non-profit housing organizations, Garfield County Housing Authority	3
Strategy G - Periodically evaluate the performance and outcomes of the inclusionary residential requirements for community housing and adjust as necessary.	Inventory housing produced via the inclusionary community housing requirements. Evaluate market disincentives of inclusionary community housing.	Planning Department, non-profit housing organizations, Planning Commission	3

2.5 Infrastructure and Town Government Fiscal Health

Goal 1 - Align fiscal policies and levels of service with future land use strategies			
Strategies	Implementation Measures	Team	Priority
Strategy A - Establish zoning districts that encourage community-serving retail, restaurants/taverns and lodging in appropriate places to improve the commercial base and augment town sales tax revenues.	Implement Chapter 4 Future Land Use Plan with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update
Strategy B- Invest in improved infrastructure and maintenance in Downtown and along the Highway 133 commercial corridor to improve aesthetics and functionality for businesses and customers.	Complete and implement Highway 133 roadway and right of way improvements.	Town, CDOT	1
	Implement Chapter 4 Future Land Use Plan and Chapter 3 Multi-Modal Mobility	Town, Planning Commission	1 - Land Use Code Update
Strategy C - Maintain a balance between employment generating land uses and diversity in housing types so that there are ample opportunities to live and work in Carbondale.	Implement Chapter 4 Future Land Use Plan with land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update

Goal 2 - Diversify town revenues.			
Strategies	Implementation Measures	Team	Priority
Strategy A - Comprehensively review the Town's revenue structure and make adjustments accordingly to encourage a diversity of revenue sources.	Conduct a focused revenue and capital improvement needs assessment and develop funding and phasing strategies.	Town Finance and Administration Departments	1

Goal 3 - Support the development and maintenance of infrastructure necessary for a sustainable local economy.			
Strategies	Implementation Measures	Team	Priority
Strategy A - Continue to invest in multi-modal connectivity and safety and integrate these improvements into future development.	Implement Chapter 3 Multi-Modal Mobility	Planning and Public Works Departments, Bicycle, Pedestrian and Trails Commission, Planning Commission	1
Strategy B - Develop a comprehensive strategy to accommodate future demand for downtown parking that considers all options including required on-site parking, shared parking, collector lots, and on-street parking in the town's right-of-way, and replacement of informal parking on vacant private property.	Develop and implement a downtown parking plan.	Town, Planning Commission, Downtown business organizations, Historic Preservation Commission	1

	Explore potential sites and financing for future parking to accommodate the loss of downtown parking should private vacant or partially vacant lots that currently serve as informal parking be developed.	Town, Planning Commission, Downtown business organizations,	1
Strategy C - Pursue Downtown enhancements that build on Downtown's character.	Establish a downtown plan and economic development strategy that explores opportunities to utilize state and federal downtown enhancement programs.	Town Staff, Planning Commission, Historic Preservation Commission, Downtown business organizations	2
Strategy D - Invest in enhancement of the public realm, including parks, streets, trees/landscaping, trails, pathways, landscaping, streetscapes, and public buildings.	Complete and implement Highway 133 roadway and right of way improvements.	Town, CDOT	2
	Implement Chapter 4 Future Land Use Plan and Chapter 3 Multimodal Mobility.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1 - Land Use Code Update
	Include a priorities list into the land use code to determine what areas in a proposed development are acceptable as open space in future developments.	Planning Department, Public Works Department, Parks and Recreation Commission, Planning Commission	1 - Land Use Code Update
	Update the Recreation, Open Space and Trails Master Plan	Public Works and Recreation Departments, Bicycle, Pedestrian and Trails Commission, Parks and Recreation Commission	1
Strategy E - Repair and replace existing streets and improve intersections and circulation to facilitate efficient and convenient travel throughout town.	Conduct a focused revenue and capital improvement needs assessment and develop funding and phasing strategies.	Public Works, Finance, and Administration Departments	1
Strategy F - Update the Parks, Open Space and Trails master plan and continue to make improvements as funding allows.	Same as strategy		1
Strategy G - Develop a town asset management plan to define the value of Town holdings and the effective use of these assets.	Conduct a comprehensive town asset inventory by department formatted as a promotional document. Phase improvements and maintenance according to the priorities in the comprehensive plan. Conduct a focused revenue and maintenance and improvement needs assessment and develop funding and phasing strategies	Finance, Administration, and Public Works Departments	3
Strategy H - Continue to require that new development contributes its fair share to the cost of expanding the town parks, open space, multimodal and streets infrastructure.	Integrate fair share policies into land use code updates.	Planning Department, Planning Commission	1 - Land Use Code Update

Goal 4 - Make the Highway 133 roadway more visually attractive.			
Strategies	Implementation Measures	Team	Priority
Strategy A - Establish unique and artistic gateways into Carbondale on the edges of town along Highway 133 and Catherine's Store Road with monumentation and landscaping, integrate wayfinding as necessary.	Develop design standards for gateways and integrate these into the land use code.	Planning and Public Works Departments, Planning Commission	1 - Land Use Code Update
	Annex the Highway 82 right of way for the length of town-owned property on the south side of the Highway and enter a maintenance agreement with CDOT to landscape it.	Town, CDOT	1
Strategy B - Add landscaping along the highway corridor where right-of-way width will accommodate it and require street landscaping buffers on developing or redeveloping properties where the right-of-way does not accommodate landscaping.	Complete and implement Highway 133 roadway and right of way improvements.	Town, CDOT	1
Strategy C - Ensure that the physical character of highway improvements is in keeping with Carbondale's small town character.	Complete and implement Highway 133 roadway and right of way improvements.	Town, CDOT	1

2.6 Ecology and Renewable Energy

Goal 1 - Reduce the demand for energy and produce energy locally			
Strategies	Implementation Measures	Team	Priority
Strategy A - Develop and implement a green building program for new commercial buildings.	Same as strategy	Building Department, Planning Department, Public Works Department, Environmental Board	1
Strategy B - Establish Carbondale as a center of sustainable enterprises	Work with the State of Colorado, the federal government, and local organizations to implement local innovations in renewable energy sector.	State of Colorado, Town, Environmental Board, economic development groups, climate and renewable energy organizations	1
Strategy C - Update and revise the 2005 Town of Carbondale Energy and Climate Protection Plan and continue to implement the policies contained in this plan.	Same as strategy	Environmental Board, Public Works and Planning Departments	3
Strategy D - Maintain a compact small town form connected by an integrated and functional bike, pedestrian and transit system.	Implement Chapter 3 Multi-Modal Mobility and Chapter 4 Future Land Use Plan.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1 - Land Use Code Update

Goal 2 - Embrace the river corridors by preserving them and making them more accessible for recreation.			
Strategies	Implementation Measures	Team	Priority
Strategy A - Identify key riparian areas for acquisition and conservation	Update the Open Space, Trails and Recreation Master Plan and identify priorities according to the open space priorities listed in 4.12 Town Periphery.	Public Works and Recreation Departments, Parks and Recreation Commission	1
	Support efforts to establish a Garfield County open space tax fund and acquisition/management program.	Planning Department, Planning Commission, Environmental Board.	1
	Maintain and enhance riparian tree canopy, update the Open Space, Trails and Recreation Master Plan and identify priorities according to the open space priorities listed in 4.12 Town Periphery.	Public Works and Recreation Departments, Parks and Recreation Commission	2
Strategy B -Develop safe boating and shoreline access points using natural materials.	Develop shoreline trail and access construction standards according to best management practices.	Public Works and Recreation Departments, Parks and Recreation Commission	2
Strategy C - Develop river trails where terrain and access allow, that are carefully designed to support water quality through reductions in sedimentation and erosion.	Develop shoreline trail and access construction standards according to best management practices.	Public Works and Recreation Departments, Parks and Recreation Commission	2

Goal 3 -Improve watershed health and water quality.			
Strategies	Implementation Measures	Team	Priority
Strategy A -Continue participating in the Roaring Fork Watershed Collaborative	Support efforts and work with regional partners to implement the Roaring Fork Watershed Plan.	Planning Department, Environmental Board	3
Strategy D - Employ naturalized storm water treatment techniques such as naturalized detention, bio-swales, rain gardens, terracing and porous pavements.	Develop shoreline trail and access construction standards according to best management practices.	Public Works, Trails Committee	3
	Ensure that landscaping requirements in the land use code call for naturalized storm water management landscaping techniques.	Planning Department, Planning Commission, Environmental Board	1 - Land Use Code Update
	Integrate landscaping into improvements to the Town's public realm.	Public Works and Recreation Departments, Parks and Recreation Commission	2

Chapter 3 Multi-Modal Mobility

Goal 1 - Develop multi-modal improvements tailored for Carbondale streets right-of-way width, neighborhood character, focusing first on priority multi-modal corridors and priority connections (Figure 3.1, 3.2 and 3.3).

Strategies	Implementation Measures	Team	Priority
<p>Strategy A - These are the priority connections (not in order):</p> <ul style="list-style-type: none"> -Pathway completion along Snowmass Drive connecting to Main Street -Pathway completion along Meadowood Drive connecting to Highway 133 -Pedestrian/bike connection from Third Street Center to Highway 133. -Connect Snowmass Drive and Meadowood Drive through Roaring Fork School District Campus -Pathway and/or sidewalk along Main Street connecting Highway 133 and CRMS -Sidewalks along 8th St. between Village Road and the sidewalks on Cowen Drive -Complete the gap in the sidewalk along Sopris Avenue between 3rd and 4th Streets -Bus Stop across from Subway on Main St. to Highway 133. 	Prioritize these connections as listed in Town capital improvement plans.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1

Goal 2 - Improve multi-modal connectivity throughout town.

Strategies	Implementation Measures	Team	Priority
Strategy A - Improve and expand connections between neighborhoods and the Highway 133 Trail/Crystal Valley Trail	Improve priority multimodal corridors and highway crossings as depicted in Figure 3.3.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1
	As properties redevelop, integrate public improvements according to the priority multimodal corridors and highway crossings as depicted in Figure 3.3.	Planning and Public Works Departments, Planning Commission	1
Strategy B -Capitalize on the Rio Grande Trail by connecting to it, prioritizing connections near downtown and connections in future developments and redevelopments along the trail.	Encourage future developments and redevelopments along the Rio Grande Trail to provide pathway and/or sidewalk connections to the trail where feasible.	Planning and Public Works Departments, Planning Commission	1
	Improve priority multimodal corridors as depicted in Figure 3.3.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1

Strategy C - Improve general connectivity to the 3rd Street Center.	Improve priority multimodal corridors as depicted in Figure 3.3.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1
Strategy D -Improve connectivity from schools to the rest of the town, emphasizing safe routes from residential neighborhoods to school and routes from the campuses to downtown.	Improve priority multimodal corridors and highway crossings as depicted in Figure 3.3.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	2
Strategy E - Continue to plan for and pursue funding for a local transit circulator service with routes that reach more of the neighborhoods in town.	Based on the 2011 Midvalley Local Transit Service Feasibility Study by RFTA, select the lowest cost alternative that will provide effective local transit.	Planning and Public Works Departments, Planning Commission, RFTA	3
	Explore funding options for local transit and develop a financial feasibility study.	Town Administration, Planning, RFTA	3
Strategy F - Continue to work with Roaring Fork Transit Authority and Colorado Department of Transportation to maintain safe and convenient transit facilities and services.	Work with RFTA to evaluate safety and functionality of existing and proposed stops and routes and recommend changes.	Planning and Public Works Departments, RFTA	3
Strategy G - Establish road and bike facility design standards.	Same as strategy.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1

Goal 3 - Connect the east and west sides of town across the highway.			
Strategies	Implementation Measures	Team	Priority
Strategy A—Improve safety and convenience for pedestrians and cyclists crossing the highway.	As part of the highway access management plan and project leadership team highway design process, explore the full range of options for pedestrian crossings including but not limited to: traffic calming designs, signalized crossings, visually enhanced crosswalks, and pedestrian islands.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1
	Update the Open Space, Trails and Recreation Master Plan	Public Works and Recreation Departments, Parks and Recreation Commission	1
	As part of the highway access management plan and project leadership team highway design process, explore the full range of options for pedestrian crossings including but not limited to: traffic calming designs, signalized crossings, visually enhanced crosswalks, and pedestrian islands.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1
	Identify safe routes to school and prioritize these crossings.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission	1

	Update the Open Space, Trails and Recreation Master Plan to include a phased and fiscally feasible strategy for continuing to establish safe routes to school.	Public Works and Recreation Departments, Parks and Recreation Commission	1
Strategy B— Prioritize safe highway crossings to access bus stops.	Work with RFTA and CDOT to evaluate safety and functionality of existing and proposed stops and routes and recommend changes.	Planning and Public Works Departments, RFTA, CDOT	3
	As part of the highway access management plan and project leadership team highway design process, explore the full range of options for pedestrian crossings including but not limited to: traffic calming designs, signalized crossings, visually enhanced crosswalks, and pedestrian islands.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission, CDOT	1
Strategy C— Establish a new multi-modal street connection between 8th Street and Highway 133 north of Main Street.	Extend Industry Place to connect with 8th Street and establish multimodal facilities (sidewalks and/or pathways).	Planning and Public Works Departments	3

Goal 4— Improve the quality and continuity of pedestrian and bicycle mobility along the highway.

Strategies	Implementation Measures	Team	Priority
Strategy A— Develop pathways and/or sidewalks along both sides of Highway 133 where right-of-way width can accommodate these facilities and minimize driveway curb cuts across them to limit conflicts.	Update the Open Space, Trails and Recreation Master Plan to include a phased and fiscally feasible strategy for constructing pathways on both sides of the Highway	Public Works and Recreation Departments, Parks and Recreation Commission, CDOT	1
	As part of the highway access management plan and project leadership team highway design process, explore the full range of options for extending pathways along both sides of the highway, minimizing curb cuts to the extent practical.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission, CDOT	1
Strategy B— Manage highway access to minimize driveway cuts and street intersections along pathways and/or sidewalks while allowing adequate access to property and promoting the visibility of businesses to passersby.	As part of the highway access management plan and project leadership team highway design process, explore the full range of options for extending pathways along both sides of the highway, minimizing curb cuts to the extent practical.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission, CDOT	1

Goal 5 — Improve the safety, convenience and function of the highway for automobiles.

Strategies	Implementation Measures	Team	Priority
Strategy A— Improve the safety and functionality of town street intersections with Highway 133.	As part of the highway access management plan and project leadership team highway design process, include vehicle safety and functionality as a desired outcome, to be balanced with pedestrian and bike mobility.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission, CDOT	1

Strategy B — Balance safe and convenient automobile access to and from properties along the highway with safe pedestrian and bike mobility.	As part of the highway access management plan and project leadership team highway design process, include vehicle safety and functionality as a desired outcome, to be balanced with pedestrian and bike mobility.	Planning and Public Works Departments, Planning Commission, Bicycle, Pedestrian and Trails Commission, CDOT	1
Strategy C— Develop access to bus stops that does not impede the flow of traffic or endanger motorists, cyclists or pedestrians.	Work with RFTA and CDOT to evaluate safety and functionality of existing and proposed stops and routes and recommend changes.	Planning and Public Works Departments, RFTA, CDOT	3
	At top priority is to better integrate the Rio Grande Trail and other pedestrian, bike corridors to/from and through the RFTA Park and ride	Planning and Public Works Departments, RFTA, CDOT, Bicycle, Pedestrian and Trails Commission,	3

